

R1965 HP/HPWH Baseline and Market Characterization & R2027 HP/HPWH Reliability: Results and Recommendations

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Research Objectives for R1965 + R2027





Describe the size of the heat pump market



Describe market actor roles and perspectives



Describe likely system configurations and applications



Review customer cost-effectiveness by system configuration



Assess end user satisfaction and product reliability (R2027)

Main Takeaways



The CT market is poised to take off with continued program intervention.

Market actors are generally interested in and comfortable with heat pump technologies, with some gaps that can be overcome.

Heat pump end users reported high levels of reliability and satisfaction with the technology.

CT has underperformed in terms of sales volume compared to neighboring states.

There are opportunities in CT to boost heat pump usage and installation rates.

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Program Recommendations



Change program design to focus on both sales $\underline{\mathsf{AND}}$ usage of heat pumps

 Installers and end-users reported heat pumps usually installed as supplemental system. Current program design incentivizes installations in general but could also encourage heat pumps as a primary heating system. This may require increasing customer and contractor confidence in the system's ability to heat throughout winter months.

Recommended Approaches:

- · Encourage integrated controls with backup systems
- Encourage removal of fossil fuel systems (post-weatherization)
- Increase incentives for the highest efficiency systems and emerging technologies, such as GSHPs, and air-to-water heat pump systems
- Incentivize heat pumps meeting NEEP cold climate standards
- · Consider solar as a complement to increased electric costs post heat pump adoption

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Program Recommendations



INCLUDE DELIVERED FUELS IN BASELINE SCENARIOS

The heat pump baseline for HVAC heat pumps in the PSD may not be appropriate, as
roughly one-half of heat pump end users previously heated with delivered fuels and only
9% would have purchased a less efficient or less expensive HP without incentives.

Recommended Approach:

• Section 2.5.9 of DEEP approval of the 2021 C&LM plan update on 3/4/2021 makes clear that given increased focus on delivered fuel savings, utilities can calculate savings with a baseline that "reflects a fuel type that would have been chosen, absent incentives." This approval condition presents an opportunity to revise the current MSHP Program Savings Document entry to better reflect the true impacts of heat pumps by incorporating fuel switching and supplemental configurations, as those are common. This study confirms results from R1617 (Connecticut Residential DHP Market Characterization Study, 2019), which provided three approaches this new entry might take.

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Program Recommendations



INCREASE TECHNICAL AND SALES EXPERTISE OF INSTALLERS AND DISTRIBUTORS

- Customers reported high satisfaction with heat pumps. Thus, increasing installer comfort and familiarity with heat pumps will lead to more sales (and more satisfied customers).
- More than one-half of customers agreed to install a heat pump when it was recommended by an installer, but there is a gap in installer knowledge and comfort with heat pump technology: 70% of heat pump installers recommended MSHPs to customers looking for a supplemental system, but only 42% recommended them to replace a system.

Recommended Approaches:

- Offer webinars and trainings on HP technology and sales techniques, including benefits of different system types, limited incremental cost of cold climate models, performance of cold climate models, and how to address challenging HPWH installation scenarios
- Offer equipment and weatherization services to key installers and distributors for their homes to provide first-hand experience and encourage installer recommendations and sales (similar to the NEEA Pro Deal program)
- Push manufacturers to provide support to hesitant contractors and distributors

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Program Recommendations



INCREASE PROGRAM SUPPORT AND RESOURCES TO PARTICIPATING DISTRIBUTORS

 Some distributors reported the midstream program in CT has put more administrative burden on them. This could dissuade distributors from pushing program heat pumps and lead to tracking data with gaps or quality issues.

Recommended Approaches:

- · Ensure distributor questions are addressed by program staff in a timely manner
- Conduct outreach with participant distributors through email and phone to let them know program staff is available, new program offerings, and provide an opportunity for feedback
- Identify and conduct outreach to any non-participant HVAC and water heating distributors that operate within service territory
- Provide a list of qualifying products to avoid putting the burden on distributors to match a product to program efficiency requirements
- Develop an app or web portal to facilitate an easy-to-use rebate application system that scans and determines qualifying equipment eligibility, collects data equipment level data for program tracking, and tracks/processes incentive reimbursements

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Program Recommendations



WORK WITH DISTRIBUTORS AND RETAILERS TO STOCK HPWHS FOR SAME DAY REPLACEMENT

• The water heater market is largely replace-on-failure and customers are likely to do 'like for like' replacements. HPWHs need to be a more viable option for emergency replacements.

Recommended Approaches:

- · Provide an incentive to distributors to ensure HPWHs are available for same day replacement
- Provide an incentive to retailers to stock HPWHs, display them at the front of the store, and remove electric resistance water heaters from shelves
- Work with retailers to ensure that call centers facilitating water heater installations through the store recommend HPWHs over electric resistance
- Reconsider current lower incentive levels (\$400) for large HPWHs (>55 gallons) relative to smaller units (\$750 for 55 gallons or less), because sales rely on incentives and contractors can find non-heat pump workarounds for customers who need large tanks, despite federal minimum efficiency standards for large electric water heaters
- Monitor availability of emerging 120V "plug-in" HPWHs that can be easily installed in some applications with limited/no electrical upgrades; may be ideal for many customers with fossilfuel water heaters

Program Recommendations



IMPROVE PROGRAM TRACKING DATA QUALITY

 The data request process for this study was long and difficult and the data was of mixed quality and challenging to piece together. Improving the way data is tracked and stored would lead to more fruitful and accurate evaluation in an area of growing importance.

Recommended Approaches:

- Assign a unique placeholder for account numbers that match across programs
- Track itemized labor vs. equipment costs for system installations, and end-user data as much as possible
- Establish program tracking data quality control measures to ensure accuracy of program counts and eliminate potential of the same installation being reported in two different programs

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Program Recommendations



FURTHER INVESTIGATE OPPORTUNITIES TO REFINE THE PROGRAM(S) AND TRACK MARKET PROGRESS

The findings of this study describe the Connecticut market and opportunities. Developing a clear
market transformation approach may help drive the market toward these high-performance systems,
and regular process evaluations can help ensure the program is operating as designed. Regional
coordination of programs and evaluation may also ensure that programs operate reasonably
consistently in the Northeast and learn from other states' successes.

Recommended Approaches:

- Conduct a process evaluation for key HP/HPWH program elements
- Consider a market transformation approach to affecting the market, tracking market progress indicators to ensure program activities lead to desired market outcomes, including building sufficient supply and demand for high-efficiency heat pump systems
- Consider a regional assessment of heat pump markets or programs to build a cohesive Northeast market
- Consider the benefits and challenges of different program delivery methods (midstream vs. downstream) as part of process evaluation(s)
- In future HVAC/DHW evaluations, consider reliability/satisfaction assessments to compare against HP findings



WHAT DID THE CT HEAT PUMP MARKET LOOK LIKE FROM 2013 TO 2019?

MSHPs were largest portion of CT's heat pump market, which was stable from 2013 to 2019: 4,200-5,700 units

Small ASHP market from 2013 to 2019, largely a low/mid-EE market (<16 SEER/10 HSPF) with low program penetration (5-8%)

Small, niche market for GSHPs from 2013-2019, with less than 200 installs per year

What's the story for 2020-2021? We don't know. There is no HARDI data available for 2020-2021 as coverage of distributors sales data dropped during the pandemic. It's unclear when collection will resume.



Estimated Connecticut Annual Equipment Unit Sales

(HARDI), 2013-2019



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What's the story with MSHPs in CT?



What did the CT MSHP market look like compared to neighboring states from 2013 to 2019?

Market flat in CT – but growing in MA, RI, NY

Average SEER and HSPF for CT MSHPs increased but was lowest in the region in 2019

CT lowest in region for proportion of higher efficiency MSHPs in market but had highest growth in the region (59% in 2013 to 84% in 2019) (catching up)





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What's the story with MSHPs in CT?

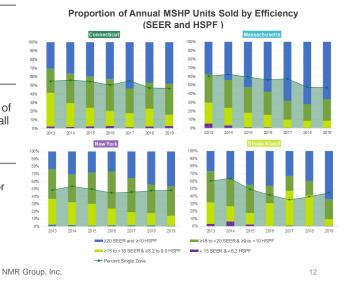


What did the CT MSHP market look like compared to neighboring states from 2013 to 2019?

Increased number of higher-efficiency (18+SEER/9+HSPF) MSHPs and increased market share from 59% to 84%

Both single- and multi-zone systems increased in efficiency since 2013; however, increased saturations of multi-zone systems contribute to a leveling off of overall average efficiency between 2017 and 2019.

The average cooling efficiency for MSHPs leveled out between 2017 and 2019, just below 20 SEER (21.5 for the program).



What's the story with MSHPs in CT?



What did distributors and installers say about MSHP Market Trends in CT?

Heat Pump Installations: ~29% of HVAC installations in existing

homes

~38% of HVAC installations in new homes

MSHPs:

Cold Climate Installers: 74% are ccMSHPs Distributors: 48% are ccMSHPs

> Incremental cost for cold climate equipment (excluding labor):

Installers: ~19% Distributors: ~21% MSHPs were well stocked and consumer demand was high **Ductless MSHPs most common** configuration being sold and installed in CT Ducted and partially ducted MSHPs becoming increasingly popular; ~48% of new construction MSHP installations

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What's the story with MSHPs in CT?



WHAT DID THE CT MSHP PROGRAM LOOK LIKE FROM 2014 TO 2021?

MSHP Incentives

| | Efficiencies | | | Incentives | | |
|-------------------------------------|--------------|------|---------|---------------|---------------|--|
| System Configuration | SEER | HSPF | 2014 | 2015- 2016 | 2017- 2020 | |
| Ductless HP | 14.5 | 8.2 | \$250 | - | - | |
| Ductless HP – Displacing ER heat | 14.5 | 8.2 | \$1,000 | - | - | |
| Single Zone | 20.0 | 10.0 | - | \$300 | \$300 | |
| Single Zone – Displacing ER heat | 20.0 | 10.0 | - | \$1,000 | \$700 | |
| Multi-Zone | 18.0 | 9.0 | - | \$300 | \$500 | |
| Multi-Zone – Displacing ER heat | 18.0 | 9.0 | - | \$1,000 | \$700 | |
| | | | | | | |

Changes in 2021: Two tiers per category

| System | Efficie | Incentives | |
|-------------------------------------|---------|------------|---------|
| Configuration | SEER | HSPF | 2021 |
| | | | |
| | | | |
| | | | |
| Cinala Zana | 18.0 | 10.0 | \$250 |
| Single Zone | 22.0 | 10.0 | \$500 |
| Single Zone – Displacing ER heat | 22.0 | 10.0 | \$1,000 |
| Multi-Zone - | 16.0 | 9.5 | \$250 |
| iviuiti-Zone - | 20.0 | 10.0 | \$500 |
| Multi-Zone – Displacing ER heat | 20.0 | 10.0 | \$1,000 |

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What's the story with MSHPs in CT?



WHAT DID CT MSHP PROGRAM ACTIVITY LOOK LIKE FROM 2017 TO 2019?

From 2017 to 2019, program incentivized MSHPs increased from ~2,600 units to ~4,500 (72% increase in volume)

A relatively flat MSHP market and increased program activity increased programs MSHP market share by 48% from 2017 to 2019

Rapid increase in market share driven by high levels of sales through the midstream HVAC program

| | | | 2017 | 2018 | 2019 |
|----------|-----------|--------------------------|-------|-------|-------|
| Total | | Program MSHP counts | 2,599 | 3,738 | 4,479 |
| l " | Units | Program % of MSHP market | 48% | 74% | 93% |
| | Midstream | Program MSHP counts | 2,450 | 3,590 | 4,344 |
| | HVAC | Program % of MSHP market | 45% | 71% | 91% |
| | HVAC Add- | Program MSHP counts | 109 | 36 | 30 |
| ams | on (HES) | Program % of MSHP market | 2% | 1% | 1% |
| Programs | | Program MSHP counts | 36 | 105 | 95 |
| | RNC | Program % of MSHP market | 1% | 2% | 2% |
| | 0054 | Program MSHP counts | 4 | 7 | 10 |
| | SBEA | Program % of MSHP market | <1% | <1% | <1% |

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What's the story with MSHPs in CT?



WHAT DID DISTRIBUTORS SAY ABOUT THE CT MSHP PROGRAM?

The burden of program administration is put on distributors in a midstream model, with limited support.

Lack of clarity on qualifying equipment and no way to pre-qualify; Distributors reported having to pay out rebates to contractors and hope equipment qualifies, leading to losses.

Communication has been poor. Questions about qualifying equipment and program applications go unanswered for long periods of time.

Distributors have to hire staff to process rebates but do not recoup that money.

Differences in program delivery that might account for regional differences in MSHP adoption:



Rebate levels in CT have been historically lower than other states in the region



MA offers a substantial incentive for integrated controls



CT requires contractors to have a full HVAC license, whereas other nearby states only require a short certification course



Not adopting NEEP standards has slowed adoption of cold climate models and full displacement of fossil fuel systems in CT

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What's the story with MSHPs in CT?



What are the common MSHP installation scenarios?

Installers

MSHPs most commonly installed as supplemental system rather than whole-home heating system

MSHPs were being installed in homes with oil and electric resistance heat

Installers frequently recommended MSHPs to customers; most customers (63%) accepted their recommendations indicating the market is ready to accept HPs, subject to installer confidence

Most often recommended heat pumps to homeowners looking for additional heating or cooling and homeowners in existing homes

End Users

Existing system before install:

- 57% working with no need of repair
- 34% in need of major or minor repair
- · 4% no longer working

Heating installation characteristics:

- 55% heat spaces also served by other systems
- 25% heat all or most of home
- 9% home's only heating system

Primary heat pre/post install:

- Oil: Pre 48% / Post 42%
- Electric: Pre 22% / Post 33%
- Natural Gas: Pre 15% / Post 13%

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What's the story with ASHPs in CT?



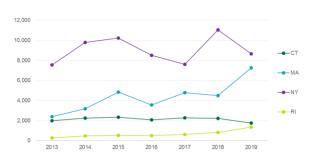
What did the CT ASHP market look like compared to neighboring states from 2013 to 2019?

CT ASHP market size relatively flat from 2013 to 2018, dropped by 21% in 2019

2019 drop contrasted with regional market where periods of growth were higher than in CT

Estimated average SEER and HSPF for CT ASHPs increased but was lowest in the region in 2019, showing room for shift to inverter-driven systems

Regional Estimated Annual Equipment Unit Sales for ASHPs (2013-2019), HARDI



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What's the story with ASHPs in CT?



What did the CT ASHP market look like compared to neighboring states from 2013 to 2019?

The proportion of high-efficiency equipment in Connecticut was less than the proportion in surrounding states from 2013 to 2019, but ASHPs inherently less efficient than ductless

2020 Program Incentives

ASHP split system: \$500

SEER: 16.0 / HSPF: 10.0 (2021 - HSPF: 9.5)

ASHP displacing ER heat: \$1,000

SEER: 16.0 / HSPF: 10.0

Distributor and Installer Feedback ASHPs were a small portion of HP sales; ducted, inverter driven models replacing traditional non-inverter systems

Proportion of Annual ASHP Units Sold by Efficiency (SEER and HSPF)



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What's the story with GSHPs in CT?



WHAT DID THE CT GSHP MARKET LOOK LIKE FROM 2017 TO 2019?

Small, niche market

- <200 installs each year
- · Over one-half in new homes
- · High savings, high upfront costs
- · Interviewees report no significant changes

Estimated program market share down, but small market denominator

· Ranges: 46-69% in 2017 to 29%-51% in 2019

Expensive, with limited program funding

- Program Incentives: \$750 \$1,500/ton, downstream, \$15k max
- Inconsistent funding outside program (CEFIA and federal tax credits)

GSHP Market Size (Ranges based on different data sources)

| Year | High: Based on CT, MA, and RI Data | Middle (Average) | Low: CT Data Only | |
|---------|---------------------------------------|------------------|----------------------|--|
| Resid | ential retrofit | | | |
| 2017 | 78 | 66 | 59 | |
| 2018 | 42 | 29 | 22 | |
| 2019 | 49 | 36 | 29 | |
| New c | onstruction | | | |
| 2017 | 85 | 68 | 52 | |
| 2018 | 92 | 72 | 53 | |
| 2019 | 95 | 73 | 52 | |
| Total 0 | GSHP market | | | |
| 2017 | 164 | 135 | 111 | |
| 2018 | 133 | 102 | 75 | |
| 2019 | 144 | 110 | 81 | |

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What's the story with Heat Pumps in CT?



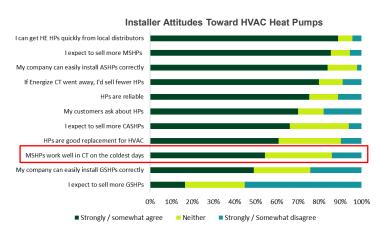
WHAT ARE HEAT PUMP BARRIERS TO ADOPTION IN CT?

Installers and Distributors

Most contractors with HP experience report they are **available**, **reliable**, and increasingly **popular**

Some installers still skeptical about whole home / cold weather performance

Low consumer awareness



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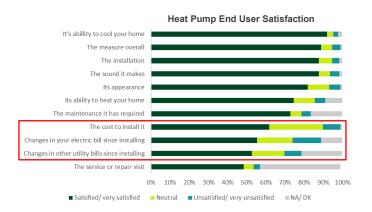


WHAT ARE HEAT PUMP BARRIERS TO ADOPTION IN CT?

End Users

Overwhelmingly positive satisfaction metrics, overall (89%) and for potential problem areas

Largest issue is cost and electric and utility bill savings not meeting expectations



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What's the story with Heat Pumps in CT?



WHAT DO END USERS IN CT THINK ABOUT HP AND HPWH RELIABILITY?

End Users

Service: regular preventative maintenance or tune-up

Repair: fixing a problem

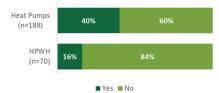
40% of HVAC heat pump users and 16% of HPWH users

reported having service or repair since install

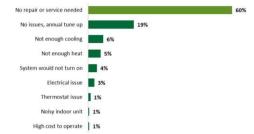
Among those reporting repair or service, over one-half were annual tune ups with no actual problem reported

The most common issues were not enough cooling or not enough heat; for 4% of end users the system would not turn on (for various reasons)

Heat Pump and HPWH Service or Repair Needed



Reason for HVAC Heat Pump Service or Repair (n=188)





FREQUENCY AND COST OF REPAIRS AND SERVICE

End Users

Customers experienced limited need for repair visits, particularly for HPWHs

| Service visits: | 35% of MSHP users | 13% of HPWH users |
|-----------------|-------------------------|-------------------------|
| | Avg service cost: \$248 | Ava service cost: \$205 |

HVAC HP users who needed repairs had between 1 and 2 repair visits per year since install (<1 visit across all customers)

HPWH users with repair visits: <1 visit per year since install (0.1 across all HPWH customers)

Nearly half (47%) of MSHP end users needing repairs reported paying nothing out of pocket

| | | Customers w/ Repair Visits | All Customers |
|---------------|--------------|-------------------------------|---------------|
| | MSHP (n=170) | - | 26% |
| Customers w/ | ASHP (n=12) | - | 33% |
| Repair Visits | GSHP (n=6) | - | 33% |
| | HPWH (n=70) | - | 13% |
| | MSHP | 1.5 | 0.4 |
| Avg # of | ASHP | 1.2 | 0.4 |
| Repairs/Year | GSHP | 1.8 | 0.6 |
| | HPWH | 0.6 | 0.1 |
| | MSHP | \$205 | \$54 |
| Avg TOTAL | ASHP | \$113 | \$28 |
| Repair Costs | GSHP | \$0 | \$0 |
| | HPWH | \$167 | \$21 |

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What's the story with Heat Pumps in CT?



What are do end users and installers in CT think about HP reliability?

End Users

The most common issues identified and repaired were refrigerant leaks (30%) and issues with electrical components (28%)

Three end users reported that the outdoor unit needed to be replaced

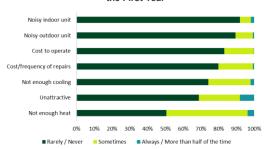
Heat Pump Component Repaired or Replaced (n=50)

| Issue or Component | |
|------------------------------------|-----|
| Refrigerant leak | 30% |
| Electrical components | 28% |
| Plumbing lines, pipes, or fittings | 10% |
| Replaced outdoor unit | 6% |
| Thermostat settings | 4% |
| Thermostat itself | 4% |
| Defrost cycle issues | 4% |
| Filter replacement | 4% |
| Tightening screws or fasteners | 4% |

Installers

The most common reasons for callbacks were not enough heat and that the customer thought the unit was unattractive

How Often Installers Get Customer Callbacks in the First Year



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What's the story with HPWHs in CT?



WHAT DID THE CT HPWH MARKET LOOK LIKE FROM 2016 TO 2019?

Growing market with potential:

- RASS confirmed over half of SF homes could readily accommodate them
- · Large portion of market with oil, electric, and propane

Market actors report highly incentive dependent (90+% incentivized)

- · Incentives for large tanks temporarily went away
- · Sales of large tanks dropped

Program incentives:

- 2019: \$750, < 55 gallons
- 2020-2021: \$750, <55 gallons; \$400 for 55+ (2015 federal mins require HP for 55+)

HPWH Market Size (Ranges based on different data sources)

| Year | High: Based on CT, MA, and RI Data | Middle (Average) | Low: CT Data Only | |
|---------|------------------------------------|------------------|----------------------|--|
| Reside | ential retrofit | | | |
| 2016 | 980 | 943 | 906 | |
| 2017 | 1,224 | 1,152 | 1,079 | |
| 2018 | 1,483 | 1,373 | 1,264 | |
| 2019 | 1,733 | 1,587 | 1,441 | |
| New c | onstruction | | | |
| 2016 | 629 | 497 | 365 | |
| 2017 | 655 | 561 | 467 | |
| 2018 | 853 | 766 | 678 | |
| 2019 | 635 | 528 | 404 | |
| Total I | HPWH market | | | |
| 2016 | 1,609 | 1,440 | 1,271 | |
| 2017 | 1,879 | 1,713 | 1,546 | |
| 2018 | 2,336 | 2,139 | 1,942 | |
| 2019 | 2,368 | 2,115 | 1,845 | |

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What's the story with Heat Pumps in CT?



WHAT ARE HPWH BARRIERS TO ADOPTION IN CT?

Installers and Distributors

Low customer awareness: 30% of installers said customers ask for them

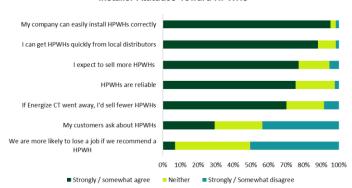
Like-for-like is the easy recommendation

More install barriers than resistance: noise, condensate, makeup air, etc.

Clear opportunity: installers can install them easily and they are readily available; only 7% agreed that HPWH recs cause them to lose a job

New tech coming to market in 2022 to assist with retrofits: 120V "plug-in" HPWHs that do not require 240V hardwiring

Installer Attitudes Toward HPWHs



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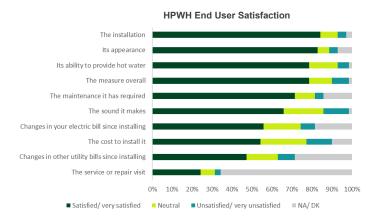


WHAT ARE HPWH BARRIERS TO ADOPTION IN CT?

End Users

Overwhelmingly positive satisfaction metrics, overall (79%) and for potential problem areas

Noise and cost the largest negative ratings, but minor issues overall



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How cost-effective are these systems?



CUSTOMER COST ASSESSMENT

Test Results

End Users

MSHP and ASHP pass when offsetting areas with electric resistance + cooling

ASHP pass when replacing ER and CAC, and when in low-cost scenarios for replacing oil boiler and CAC

Highly cost-effective to replace electric and oil water heaters with HPWH

| Scenario | Туре | Tons/Gall | Cooling (SEER) | Heating (HSPF/ UEF) | Heat Displacement | Heat Replacement Scenario | Baseline Cooling | Baseline Heating | Low End Cost Test | Result | High End Cost Test |
|----------|------|-----------|----------------|------------------------|----------------------|---------------------------------|---------------------|---------------------|----------------------|--------|-----------------------|
| A | MSHP | 1 | 20 | 10.6 | Partial | Retro | RAC | Oil Boil | 0.81 | 0.62 | 0.50 |
| В | MSHP | 2 | 17.6 | 10.6 | Partial | Retro | RAC | Oil Boil | 0.80 | 0.61 | 0.49 |
| С | MSHP | 1 | 20 | 10.6 | Partial | Retro | RAC | ER | 1.52 | 1.16 | 0.93 |
| D | MSHP | 2 | 17.6 | 10.6 | Partial | Retro | RAC | ER | 1.50 | 1.14 | 0.92 |
| E | MSHP | 1 | 20 | 10.6 | Partial | Retro | None | ER | 1.03 | 0.82 | 0.69 |
| F | MSHP | 2 | 17.6 | 10.6 | Partial | Retro | None | ER | 1.02 | 0.81 | 0.68 |
| G | MSHP | 3 | 17.6 | 10.6 | Full | ROF | RAC | Oil boil | 1.39 | 0.97 | 0.75 |
| н | MSHP | 4 | 17.6 | 10.6 | Full | ROF | RAC | Oil boil | 1.27 | 0.91 | 0.71 |
| 1 | MSHP | 3 | 17.6 | 10.6 | Full | Retro | RAC | ER | 2.27 | 1.73 | 1.39 |
| J | MSHP | 4 | 17.6 | 10.6 | Full | Retro | RAC | ER | 2.27 | 1.73 | 1.39 |
| K | MSHP | 3 | 17.6 | 10.6 | Full | Retro | None | ER | 1.46 | 1.17 | 0.97 |
| L | MSHP | 4 | 17.6 | 10.6 | Full | Retro | None | ER | 1.46 | 1.17 | 0.97 |
| M | ASHP | 3 | 17.6 | 10.6 | Full | ROF | CAC | Oil boil | 1.20 | 0.86 | 0.67 |
| N | ASHP | 4 | 17.6 | 10.6 | Full | ROF | CAC | Oil boil | 1.10 | 0.81 | 0.64 |
| 0 | ASHP | 3 | 17.6 | 10.6 | Full | Retro | CAC | ER | 2.10 | 1.62 | 1.32 |
| P | ASHP | 4 | 17.6 | 10.6 | Full | Retro | CAC | ER | 2.10 | 1.62 | 1.32 |
| Q | HPWH | 50 | N/A | 3.3 | Full | ROF | N/A | ER | 14.89 | 7.06 | 4.62 |
| R | HPWH | 50 | N/A | 3.3 | Full | ROF | N/A | Oil WH | >20.00 | 17.68 | 3.74 |

Summary of Program Recommendations



Change program design to focus on both sales and usage of heat pumps

Include delivered fuels in baseline scenarios

Increase technical and sales expertise of installers and distributors

Increase program support and resources to participating distributors

Work with distributors and retailers to stock HPWHs for same day replacement

Improve program tracking data quality

Further investigate opportunities to refine the program(s) and track market progress

